

# Planning for Change in Long Term Care

1202 Northport Drive, Madison Wisconsin 53704 608-242-6200, FAX 242-6531

## LONG TERM CARE PLANNING STEERING COMMITTEE May 16, 2007

**Present:** Todd Costello, GP Foster, Fran Genter, Lynn Green, Charmian Klyve (by phone), Jean Kuehn, Karen Musser, Tom Perry, Dan Rossiter, Theresa Sanders, Jennifer Thompson, Kim Turner, Ed Gleason, Virginia Christensen, Jeff Erlanger, Kathleen Luedtke, Judy Hunter, Alexa Butzbaugh, Barb Thoni

**Call to Order:** Kuehn called the meeting to order at 10:06 a.m.

### Progress since last Steering Committee Meeting:

- *County Executive Falk's meeting with Kevin Hayden, Lynn Green and other State staff:* A meeting was held on March 22<sup>nd</sup>. Concerns raised in a letter from Lynn Green to Secretary Hayden regarding concerns about local match and the legal consequences of Family Care in relation to chapters 51 and 55 were discussed. Green felt that the State was very receptive to our issues and acknowledged that Dane County is in a unique position with regard to Family Care and long term care reform. The whole State has the same concerns about the legal question issues and the State will be issuing a memo. Luedtke reported that the memo is written and is being reviewed by legal counsel.
- A meeting was held on March 27th with Dane County staff, Sinikka Santala, Judith Frye and other State staff to discuss fiscal questions. They committed to give us data on how cap rates are established. The State acknowledged that there might be a different level of care in Dane County. Genter felt that questions were not answered directly; answers were directed more toward serving people on waiting lists.
- A meeting was held with Rock County directors to discuss local contribution.
- A meeting was held with the Wisconsin Council on Developmental Disabilities (DD) stakeholders.
- A meeting was held with Dane County DD Coalition. Since there has to be another option in addition to Family Care to allow for choice, a statewide SDS waiver is being developed. There are concerns about the initiative being self-directed by consumers. The DD Coalition feels that the SDS waiver will work with physically disabled consumers, but it will not likely work well for developmentally disabled consumers. Turner added that the DD Coalition is tracking quality of services in pilot Family Care counties and how they are progressing.
- On April 10th, a meeting was held to discuss the Dane County and Rock County partnership. There are mutual concerns but unique concerns were acknowledged as well. The counties decided to continue their partnership. Neither county knows at this point whether they will stay in or get out. Policymakers will not give direction until more is known about finances and legal liabilities.
- On April 24th, Dane County and Rock County staff met with Judith Frye and State staff to discuss local contribution. Frye informed them that she couldn't negotiate changes to local contribution. Dane County has decided to take a more assertive approach and develop a proposal detailing what drives costs, what is sufficient to continue to meet the needs of consumers, and how much of the \$20.2 million in community aids we would be willing to turn over to the State. We are assessing areas such as start up costs and IT system costs, doing an analysis of local

A Joint Project of Community Living Alliance, Inc., Dane County Department of Human Services, Elder Care of Wisconsin, Inc. and Rock County Human Services

contribution and what it pays for (i.e., services, staff, etc.) versus what the waiver pays for and determine what the gap is. Rock County will have to decide separately where they stand on this issue and then come back together with Dane County and based on the information, decide how to proceed.

- *Meetings between County staff and State staff concerning cap rate development and local match:* Foster reported that Dane County staff met with Judith Frye, Tom Lawless and Kathleen Luedtke to understand the development of cap rates. The State presented details on how cap rates are established. They are developed one person at a time and averaged over a region with local wage factor consideration and include an administration component of 6.25%. Cap rates are recalculated each year. The possibility of a best practice model was discussed where a rate and benchmarks would be established. As people approach best practice standards, rates may be adjusted accordingly. There are opportunities for negotiation in this regard. As a result of that meeting, Lawless will look at what drives DD consumer costs in Dane County. Foster and Lawless are working on a timeline for this process. Foster commented that he left the meeting with a good feeling, hopeful that it can work.

Turner asked if DHFS is interested in Dane County getting into Family Care sooner rather than later or whether they care. Green responded that it is a long-term reform project that will roll out over the course of five years. Dane County is not included in this biennial budget. She senses that the State isn't interested in Dane County coming on next year or in five years but rather somewhere in between. Luedtke added that the State is understaffed and overworked and are concentrating on the counties that are ready. 27 counties are responding to the RFP soon to be released and plan to roll out next year.

#### **Next Steps for County Staff:**

- Local match analysis and development of options: see above
- Analysis of client mix and service mix in DD services: see above
- Cap rate analysis: see above

**ADRC Subcommittee Report:** Sanders reported that Dane County and Rock County are meeting separately to develop independent ADRC's. She explained the "common message" process that they are using with consultant, Ann Rogers Rhyme. Each committee member is directed to talk to a broad range of individuals they are in contact with so everyone learns about progress on ADRC planning. At each meeting, participants give common message feedback on information that they shared with others. The current common message is: "The Dane County ADRC model will strive to build on the strengths of the current human services structure including community based POS organizations." This message is also posted on the website. The ADRC Subcommittee developed a list of items regarding the physical appearance of the ADRC. Seven members attended a conference in April, which reaffirmed information and provided new information about how the State plans to roll out ADRC's. The Fiscal and Staffing workgroups are working together to draft a budget around the State's formula for allocating ADRC funds. Foster presented information about the Beacon reporting system at a meeting and tomorrow's agenda includes reviewing the readiness checklist and a report from the workgroups on fiscal and staffing issues. Plans are to wrap up discussions in June in terms of a work plan for 2006-07. Soon after, the subcommittee hopes to produce a report/information piece to share with State staff and policymakers. Luedtke noted that the ADRC application will be out any day.

Thompson provided an update on Rock County ADRC planning. They are also using the "common message" process. Feedback is brought to the group. They are in the process of reviewing the Rock County ADRC resource appraisal to determine strengths, weaknesses and gaps. There will be a link on

the website about progress and feedback on the common message. They are brainstorming and revising the work plan. Luedtke added that planning grants have been extended through June 2008 with a final report due July 31, 2008. Quarterly reports are submitted. Rock County's goal is to combine resources with Dane County ultimately. Rock and Dane ADRC groups will meet sometime during this year and work on common efforts.

**Updates:**

- **State:** Luedtke reported that the red counties (St. Croix, Pierce, Dunn, Chippewa and Eau Claire) requested Family Care with integrated Medicaid services. They were approved on a trial basis to offer Family Care Plus (like Partnership without the Medicare piece) or Family Care Partnership or card services only. They are not offering any regular Family Care program. They will be closely monitored to make sure a large number of people aren't opting out. RFP's will go out on Monday, June 4th. The red (see above), peach (Clark, Pepin, Buffalo, Trempealeau, Jackson, LaCrosse, Monroe, Vernon), green (Marathon, Wood, Portage) and teal (Waushara, Marquette, Green Lake, Sauk, Columbia, Dodge, Washington, Sheboygan, Ozaukee, Jefferson, Waukesha, Walworth) counties are expected to begin Family Care. Genter asked why the SDS waiver is needed. Luedtke responded that the feds require people have choice. An SDS program statewide would satisfy regulations for choice. Rossiter added that the SDS waiver being created will exclude DD because a person needs to be competent enough to direct his or her own services.
- **Partners and Stakeholders:** Costello stated that the partners are still interested in being at the table. They are part of the Family Partnership consortium in the teal (see above) counties. CLA and Elder Care are working to meet the needs of those counties. There is more than one CMO participating which allows for other opportunities. They will respond to the RFP in June and be part of implementation in four counties in January 2008. Green asked if they are legally bound with these counties. The contract is with the State, and there will be an MOU with the counties. Musser added CLA, Elder Care and Community Care in Milwaukee will be the three CMO's. All will enroll all three populations and offer Partnership and Family Care. Green asked if those counties have agreed to local contribution. That has not been completely negotiated/decided yet. Luedtke stated that care managers would be subcontracted to the CMO's.

**Other Business:** There will be a town hall meeting on May 21st, 2:00 p.m., at the Alliant Energy Center to provide an update. Thompson added that Rock County's town hall meeting will be on May 30th at 4:00 p.m. and 6:30 p.m. to provide an update on long term care reform planning and ADRC progress.

Thoni explained changes taking place with Area Agencies on Aging. Presently there are six statewide including Dane County, Milwaukee County and four multi-county AAA's. All four multi-county AAA's will be combined to form one and a 501.c.3 will be created by the end of 2008. There is also a tribal AAA.

Luedtke noted that the Coalition of Wisconsin Aging Groups is hosting a panel with planning partners in July. It is geared more toward consumers rather than providers. She will forward dates to the committee along with a Power Point presentation used previously.

**Next Meeting:** July 12, 2007 10 a.m. – 12 noon

**Meeting Adjourned:** 11:57 a.m.

Recorded by Dawn MacFarlane

*Note: These minutes are the notes of the recorder and are subject to change at a subsequent meeting of the committee.*