

Planning for Change in Long Term Care

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STEERING COMMITTEE

September 7, 2006

Present: Craig Dupont, Ken Eimers, Theresa Fishler, G.P. Foster, Fran Genter, Ginny Graves, Lynn Green, Ken Hobbs, Charmian Klyve, Jean Kuehn, Kathleen Luedtke, Owen McCusker, Karen Musser, Tom Perry, Janie Riebe, Dan Rossiter, Theresa Sanders, David Sievert, Jennifer Thompson, Kim Turner

Call to Order: Kuehn called the meeting to order at 9:05 a.m.

Approval of Minutes: The minutes of the meeting of August 24, 2006 were approved as submitted. They will be posted to the website.

Discussion of Draft Timeline: Kuehn stated that the committee would identify milestones for the managed care plan, and that she would be working with the subcommittees to review grant deliverables and develop details of the timeline. Graves introduced the handout, "Dane County/Rock County Long-Term Care Reform Timeline, Draft 2." She emphasized the need to keep the document in context as a draft. It is intended as a tool by which to list the main steps needed to achieve sentinel events in the long term care planning process, as well as to visually identify at what points decisions must be made. Specific dates would be assigned to allow time for decision-making processes required by the respective boards of the planning partners.

Concern was expressed that Counties' budget cycles be taken into account during the process, and that agency partners such as CLA and Eldercare be included in plans to educate County boards and other policy makers early in the process. The timeline would be a useful tool in educating policy makers.

Graves noted that the state has made a commitment to roll out managed care in five years and that counties are afforded a period of time now to determine what role they want to play and the model they want to use to move to managed care. The steering committee could use the timeline document as a tool to help determine the structure and direction the Dane/Rock effort will take in the next year with the planning process. The model may change as we move through this planning process.

Sanders noted that the implementation of ADRC's is a decision the WI DHFS has made separate from or regardless of the transition of Long-Term Care programs to a managed care model. Currently the ADRC subcommittee is focused on planning the operations of the resource center and not its governance structure. Subcommittees report at each steering committee and need feedback from this group. Likewise the steering committee needs to know what issues subcommittees are addressing and what decisions or actions the subcommittees need from the steering committee.

A Joint Project of Community Living Alliance, Inc., Dane County Department of Human Services, Elder Care of Wisconsin, Inc. and Rock County Human Services



Luedtke noted that it is true, from the State's viewpoint, ADRC's will happen no matter what else happens. An application process will begin shortly so the ADRC's will be ready whenever there is an MCO. She said it is very clear in the discussions at the state level that the process needs to work with county budget cycles. Foster suggested modifying the timeline we are developing to indicate basics and determine where local decisions need to be made.

Graves suggested the group consider the following basic questions in order to define the general direction and model:

- what populations will be served,
- what will the benefit structure be like,
- and what role do the counties want to have.

She said that each county or group of counties in the state is approaching the planning process in a unique way, depending on what they see as their core strengths. Each group must identify direction and define their respective roles

Returning to the timeline discussion, the group agreed to use this tool to establish milestones in the planning process. A recommendation was made to move ADRC ramp up activities to the first quarter of 2008 for budgetary purposes. This would tentatively set the operational date of the ADRC to the end of March or April 1, 2008. Counties that have implemented ADRC's recommend 6 months of operation prior to the CMO enrollment. Using this time line, CMO enrollment for elderly persons and persons with physical disabilities would begin October 1, 2008. Green noted that the state expects the developmental disabilities (DD) population to be enrolled within a year of enrollment start-up. Graves suggested adding another line to the timeline sheet concerning DD. Luedtke notes that the state has not defined what "within a year" means and that there is some room for negotiating in terms of the number of months.

Genter inquired about the savings that have been seen in other counties for DD services under managed care. Luedtke said an independent assessment found savings statewide. She said the study found savings in both the costs of acute and primary care as well as long-term care services in the DD area. Genter asked that a state budget analyst be invited to help the steering committee understand the experience with Developmental Disabilities populations under managed care. Green expressed concern that Dane County would not retain what the state is presently investing in the system plus our local match. She asked to have those questions clarified before planning can proceed. Luedtke stated she would invite state budget analysts to talk about finances. This topic is tentatively set for discussion at the steering committee's October 5th meeting dependent upon the availability of the presenters.

Luedtke reported that the state is looking at a number of different strategies with respect to financing this system, including buying down the counties and replacing county contributions with state GPR. Green noted that counties statewide have such different populations, and that Dane and Rock Counties have comparatively large populations of persons with DD. Counties' contributions should be fair across the state. In addition to this discussion of where the funds will be coming from, information on the capitation methodology would also be helpful to understand the overall financing of the system.

Graves stated that the state hopes to release long-term care Medicaid data reports in October. In addition the committee should consider what information might be needed that isn't provided by

state data. Foster suggested the committee's fiscal subcommittee could help determine this. Graves noted that this information would help inform model development.

Develop Questions for the September 20th Conference on Governance Models: It was agreed that steering committee members would e-mail questions for the September 20 state conference to Kuehn as soon as possible, and she will forward them to Kathleen Luedtke. The insurance commissioner will not be at the September 20th meeting. Discussion followed about various partnerships that could be developed. If acute and primary care were included in the benefit package this would come under the purview of the insurance commissioner.

Green noted that there are roadblocks to the committee's mission, particularly financial issues that regularly tend to move discussion off the committee's agenda. Graves asked if the group can continue to plan with the assumption that the big issues will be resolved in a way acceptable to the counties and if not, plans can be reconsidered. Discussion was held about whether planning could move ahead before basic issues are resolved. It was decided that subcommittees would continue their work and the steering committee continue to meet as well and work to clearly define our concerns and questions to the state in the form of a letter, very soon.

Kuehn asked members to send her a list of topics for future meetings. Once those ideas have been presented the committee can prioritize the issues it wants to address in meetings over the next few months.

Subcommittee Reports:

CMO: Musser reported that the subcommittee had not met.

IT/Fiscal: Foster reported the committee would discuss a second set of data reports, looking at county specific data

Communication: Sievert noted that several Town meetings had been held, that attendance had been low, dominated mainly by providers for elderly services with a few mental health and developmental disabilities services providers as well as some consumers. The group noted hearing positive feedback from attendees.

ADRC: Sanders said the group is continuing to work through the 14 required services, internal/external responsibilities, and location

Other Business: None.

Next Meeting: September 21st. The agenda will include review and debriefing on the Governance Model conference of September 20th and developing questions for the October 5th meeting on the cost model/financing of the LTC system.

The meeting was adjourned at 11:15 a.m.

Respectfully submitted,
Nan Cline